

Chapter 11. Robert Herring and Ray Fish: Source Notes and Bibliography

Footnotes

- 6 “The fluctuations ... industry” (McLean and Haigh, p. 147); “in gaining ... gains” (McLean and Haigh, p. 115)
- 7 Federal Power Commission certification (Bradley, pp. 871–73, 877–880)
- 8 “Gardiner [Symonds] ... build it” (Fish, quoted in Dabney, p. 26)
- 10 “abuse” “they ... cream” “It was ... business” (Fish, quoted in Dabney, p. 14)
- 12 “helped to bring ... area” “cow town” (quoted in Dabney, p. 45)
- 13 partners of Fish Engineering (Broch; Ebdon, p. 20; Simecheck)
- 20 History of Fish Engineering and Construction (Simecheck)

Source Notes

“Pretty Boy”—Robert Herring

- “captured ... sight,” silver loving cup (*Stephenville Tribune*)
- “accumulated ... retire” (“Here Are Prize Winners...)
- early life, “a near marvel,” jobs (D. Herring to author, 2002)
- “Pretty Boy,” education (D. Herring to author, 2002)

A World Beyond

- novel, bus fire aftermath (D. Herring to author, 2002)
- Washington, D.C., experience (D. Herring to author, 2002)
- “No, no ... intelligence” (D. Herring to author, 2006)
- World War II assignments (conversation with brother Charles Herring)
- “uncanny predictions, “keep ... notebook” (Tramdack)
- wartime honors (Fellows, p. 115; “Robert Herring Candidate”)
- wartime smoking, “Oh no” (phone conversation with sister Lonnelle Judson)

Back to Texas

- mission to Sydney (Thompson)
- insurance industry financing of gas pipelines (Hooley, pp. 1, 34, 46, 48)
- Milton Daniel, mayor of Breckenridge (Fellows, p. 115)
- meeting Ray Fish, job offer (Fellows, p. 115; Thompson)
- “Whatever ... in the field” (Herring, quoted in “Civic Leader...”)

“Mr. Pipeliner”—Ray Fish

- “Mr. Pipeliner” (Fish Foundation, p. 2)
- “idea to operation” (Fish Engineering Corporation, *Progress Report*, p. 12)
- Fish ancestry, upbringing and early career (Broch, p. 9)
- “beyond the horizon” (Fish Foundation, p. 1)
- “the richest ... all history” (Tompkins, p. 1)
- California jobs (Broch, 9; Fish 1956a, p. 2)
- General Petroleum, failed refinery investment (Broch)
- wellhead gasoline (Tompkins, pp. 49–51)
- West Coast instability (Bradley 1999, pp. 1323–28)
- Stearns-Roger assignment (Lane, chapter VIII, p. 5)
- “a significant ... client” (Lane, chapter VIII, pp. 5–6)
- 1933–37 work, gasoline price (Dabney, p. 46)
- Monroe field and pipelines (Tussing and Tippee, pp. 89–92)
- “constantly on the go” (Lane, chapter VIII, p. 5)
- “[Ray] ... suit Ray” (Lane, chapter VIII, p. 6)

proposed pipeline of Reserve Gas Pipeline Company (Castaneda, pp. 53, 121)
Tennessee Gas Transmission project (Castaneda, pp. 56–60; Simecheck; Tennessee Gas and Transmission, pp. 1–2)

“demonstrate[ing] ... constructed” (Symonds, p. 2)

\$5,000 bonus (Simecheck)

“I can ... myself” (quoted in Simecheck)

new interstate pipeline (Dabney, p. 50)

Fish Engineering Corporation

beginning of Fish Engineering (Broch; Ebdon, p. 20)

Trans-continental contract (Hooley, pp. 129–30)

turnkey service (Fish Engineering Corporation, *Fish Service Corporation*, p. 2)

Transcontinental statistics (Williams, p. 81)

reengineering (Hall, p. 94)

“No, I can’t ... then” (quoted in Dabney, p. 39)

“idea to operation” (Fish Engineering, 1955, p. 12)

“from ... Iraq” (Ray Fish, in Fish Engineering Corporation, *Progress Report*, p. 2)

Fish projects and size (Fish, 1950, p. 85; Fish Engineering Corporation, *Progress Report*, pp. 4–8)

Texas-Illinois Natural Gas Pipeline (Oates, pp. 1–2, 18)

“We ... jobs” (Fish, quoted in Broch, p. 11)

“jobs ... reality” (Broch, p. 11)

promoter stock (Simecheck)

“I never ... profit” (Fish, quoted in Broch, p. 9)

Company builder, not manager (Dabney, p. 48)

“Salesmanship ... companies” (Fish 1960, p. 6)

“from the office boy ... president” (Fish 1960, cover letter)

“impressed ... knowledge (Fish 1960, p. 5)

“a successful ... politics” (Fish 1960, p. 1)

“zest for living” (Fish 1960, p. 2)

“Be understanding ... others” “creative ... considerate” (Fish 1960, p. 2)

“modestly egotistical” (Fish 1960, p. 2)

“loud or gaudy” (Fish 1960, p. 3)

“the ... in” (Fish 1960, p. 6)

“The employee ... position” (Fish 1960, p. 4)

“Each ... accomplishment” (Fish 1960, pp. 5–6)

“Our product ... fuel” (Fish 1956b, p. 7)

Sixth-largest industry (Fish 1956b, p. 5)

Pacific Northwest Pipeline

“the middle will take care of itself” (Fish, quoted by Simecheck)

Herring and Pacific Northwest Pipeline (Fish Engineering Corporation, *Fish Service Corporation*, p. 4)

“Ray ... lawyer!” (Herring, quoted in Fellows, p. 115)

Project description (Fish 1956b)

“The Scenic Inch” (Ebdon, p. 14)

Pacific Northwest hearings (13 *FPC* 237 (1954)

Leon Payne and Ray Fish (Fredrickson, pp. 48–49)

“lay[ing] ... energy field” (Fredrickson, p. 48)

El Paso purchase (“El Paso Gas...,” pp. 77–78)

“Everyone Wins” “phenomenal growth” (“El Paso Gas...,” p. 77)

El Paso antitrust suit (Fredrickson, pp. 50–51)

“He kept me ... gotten” (Herring, quoted in Fellows, p. 115)
Fish cofounder of Valley Gas (Maurice)
“my mentor” (Herring, quoted in Maurice)
Valley Gas assets acquired by HNG (Fellows, p. 101; HNGas 1963, pp. 3–4)
“nothing ... too far” (*Progress Report*, p. 11)
Campo Duran Pipelines project (Cannan)
“It takes ... slow” (Fish, quoted in Broch, p. 11)
“world ... opportunities,” Africa-Spain idea (Broch, p. 11)
death of Ray Fish (“Industrialist Ray Fish...,” 1962)

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