

Chapter 6. Meadows to Murchison: Source Notes and Bibliography

Footnotes

- 1 “the first ... Mississippi” (quoted in Wolfe, p. 10)
- 3 “The seeds ... admiration” (Van Buren, p. 55)
- 6 reversionary interest (Lincoln 1, p. 132; Van Buren, pp. 96–97)
- 10 California border (Mangan, pp. 146, 152; Tussing and Tippee, p. 120)
- 11 FPC field orders (Bradley, 367–70)
- 12 Transwestern Pipeline, Pacific Gas Transmission (Mangan, pp. 253–54; Tussing and Tippee, p. 103–104, 106, 118–19)

Source Notes

- Exchange between Anna Bowen and Meadows (Bowen 2007, p. 13)
- early years, father’s history (Bowen 2007, pp. 1–3)

Discovering Energy

- early phone calls (Lincoln 2, pp. 152–53; Van Buren, p. 356)
- Jack Bowen/Delhi (Van Buren, pp. 229–31)
- “listen to the doctor” (Van Buren, p. 11)
- “a pipeliner at heart” (Van Buren, p. vii)
- “adventurers ... hunters” (Lincoln 1, p. 126)
- “To some ... rumors” (Wolfe, p. 43)
- \$200,000 deal (Wolfe, p. 43)
- Murchison–Fain dissolution (Van Buren, 45)
- Closuit, Murchison Oil Company (Van Buren, pp. 46, 49, 58; Wolfe, pp. 53, 58)

Southern Union to Delhi Oil

- vacation trip (Van Buren, p. 22)
- Albuquerque bid/hot check (Lincoln 1, p. 134; Van Buren, 25)
- “the check’s in the mail” (Van Buren, p. 152)
- “Many oilmen ... the road” (quoted in Wolfe, pp. 61–62)
- “center of East Texas” (Van Buren, p. 14)
- “financin’ by finaglin’” (“The New Athenians,” p. 93)
- “waste” “dollar oil” (Bradley, pp. 90, 91)
- East Texas oil field facts (Bradley, p. 92n41)
- Southern Union statistics (Chesnutt, p. 40)
- “there wasn’t ... years old” (quoted in Chesnutt, p. 42)
- “wonder fuel,” “superstition ... knowledge,” “high ... low cost” (quoted in Chesnutt, p. 42)
- “load building”; Christmas bonus (Chesnutt, p. 43)
- coal obstructionism (Van Buren, pp. 30, 42)
- bookkeeping complexity (Van Buren, p. 48)
- debtor script (Van Buren, p. 49)
- J. Edgar Pew (Van Buren, pp. 86, 96)
- Wynne sidedealing (Wolfe, pp. 126–27)
- partnership dissolved (Van Buren, pp. 209–10)
- coin flip for American Liberty (Van Buren, p. 210)

El Paso Natural Gas Company

- Paul Kayser’s youth and education (Mangan, pp. 40–42)
- El Paso Gas Utilities Company (Mangan, pp. 42–53)
- El Paso expansion and copper customers (Mangan, pp. 83–85)

copper prices and import tariff (Mangan, p. 86)
 “one of ... peacetime” (Rothbard, p. 253)
 personal attorney to Jones (Castaneda, p. 57)
 Reconstruction Finance Corporation (Bradley, pp. 545–46; Mangan, pp. 90–91)
 ditch-digging make work (Keynes, pp. 129, 220)
 “a huge ... its route” (quoted in Mangan, p. 91)
 “a *Company*” (Kayser, quoted in Mangan, p. 91)
 California gas market (Mangan, pp. 128–29)
 98 percent utilization, “rapidly dwindling” (5 FPC 115)
 Federal Power Commission/Texas Railroad Commission (Mangan, pp. 129–30)
 “gas war” (Bradley, p. 193)
 potential El Paso interest (Lincoln 2, p. 136)
 regulatory risk/six percent return (Van Buren, p. 363; Wolfe, p. 153)
 escalation clauses (Van Buren, p. 228)
 coin flip with Kayser (Van Buren, p. 227)
 “the best ... gas industry” (Mangan, p. 41)
Inside Delhi Oil Company
 “the biggest ... in the world” (Murchison, quoted in Van Buren, p. 225)
 “brains” (Van Buren, p. 110)
 delegation (Lincoln 1, pp. 118–19; Lincoln 2, pp. 153–54, 229; Van Buren, p. 177)
 forgiveness (Van Buren, p. 95; Wolfe, p. 179)
 integrity (Lincoln 1, p. 120; Lincoln 2, p. 229; Van Buren, pp. xi–xv, 22, 82, 91, 109; Wolfe, pp. 91–92, 94, 130;)
 repeat business (Lincoln 1, p. 120)
 buying over selling (Lincoln:2, p. 229)
 both sides win (“The New Athenians,” p. 92)
 long-run value and natural gas (Wolfe, pp. 61–62)
 growth over dividends (Lincoln:2, p. 229)
 making associates wealthy (Van Buren, pp. 77, 229, 360; Wolfe, p. 152)
 dozens of millionaires (Wolfe, p. 153)
 casual dress (Lincoln 1, p. 119; Wolfe, p. 139)
 put people at ease (Lincoln 1, p. 118; Wolfe, pp. 132–33)
 employee dining room (Wolfe, pp. 180–81)
 drinking, gambling, cursing, and off-color jokes (Wolfe, p. 181)
 view of extramarital affairs (Wolfe, pp. 111, 230)
 antidiscrimination (Wolfe, pp. 111, 201)
 avoiding publicity (Lincoln:1, p. 119; Van Buren, chapter 41)
 charity (Van Buren, pp. xi–xv, 76, 153, 202–203, 295–99, 323; Wolfe, pp. 140, 179–80)
 boosterism (Wolfe, pp. 112–13, 220)
 outdoors/farm life (Van Buren, chapters 15, 16, 17, 22, 25, 39)
 stewardship (Van Buren, pp. 189–90)
 religion (Lincoln 2, pp. 152–53; Van Buren, p. xii; Wolfe, p. 54)
 “in the order ... success” (Murchison, quoted in Van Buren, p. xi)
 John D. Rockefeller (Van Buren, p. xiii)
 “With dreams ... nor depleted” (Murchison, quoted in Van Buren, p. xii)
 intellectual (Lincoln 2, p. 235; Van Buren, pp. xi–xv, 10–11, 36, 348–50; Wolfe, pp. 54–55, 67–68, 210, 232)
 letter writing (Van Buren, chapter 38)

“one’s own ... thoughts” (Van Buren, p. xiii)
philosophy toward debt (Wolfe, pp. 9, 48, 117–18)
business and friendships (Van Buren, pp. xiii–xi)
Bowen’s early Delhi work (Bowen 2007, pp. 67–68)
“Drilling ... on call” (Bowen 2007, p. 68)
Canada trips (Bowen 2007, pp. 69, 72)

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