

## Chapter 7. A Monumental Mistake: Sources Notes and Bibliography

### Figures

- 7.2 “Minister of Everything” (Kilbourn 1970, p. x)  
7.9 pipeline statistics (Newman, p. 22; Trans-Canada, 1958, pp. 4–5)

### Footnotes

- 1 Canadian gas statistics (EIA, p. 183; Urquhart and Buckley, p. 437)  
2 28 Crown Corporations ([http://en.wikipedia.org/wiki/C.\\_D.\\_Howe](http://en.wikipedia.org/wiki/C._D._Howe)); “swarthy ... testy” “a Fascist . . . a nice Fascist” (Roberts, pp. 4–5)  
3 Pipe Lines Act of 1949 (Roberts, pp. 169, 200)  
7 one-eleventh vs. one-half interest (Bothwell and Kilbourn, p. 285)  
8 “the real doer ... Commission]” (Kilbourn 1970, p. 99); Tennessee Gas and RFC loan (Castaneda, pp. 57–58)  
9 Northern/Trans-Canada renewal (Szmrecsanyi, p. 166); FPC 20-year reserve requirement (Bradley, p. 937)  
10 Midwestern Gas Transmission and delay (TGTC, *1960 Annual Report*, p. 9)  
11 Beaudoin fate ([http://en.wikipedia.org/wiki/Louis-Ren%C3%A9\\_Beaudoin](http://en.wikipedia.org/wiki/Louis-Ren%C3%A9_Beaudoin))  
12 “now is there ... *Mr. Murchison?*” (Van Buren, p. 381)  
13 Dallas cab-company monopoly/“good money ... situation” (Lincoln2, p. 232)  
16 stock price and options controversy (Kilbourn 1970, pp. 152–56); “quiet diplomacy” (Kilbourn 1970, p. 49); Tanner description (Kilbourn 1970, pp. 49–50); “I like ... to die” (E. Phillips, p. 5)  
17 Alberta Conservation Board statistics, policy (Kilbourn 1970, pp. 17–20, 26, 34; Alan Phillips, p. 18)  
20 North American pipeline; exports over domestic deliveries (Newman, p. 67)  
21 life insurance goal (Van Buren, pp. 270–71); cattle goal (Lincoln2, p. 235)

### Source Notes

#### Murchison at Twilight

- regulated oil prices and stability (Bradley, pp. 169–75, 718–50)  
inflation game (Wolfe, p.132)  
promissory note as greatest invention (Wolfe, p. 214)  
“if you ... watermelons too” (Murchison, quoted in Wolfe, p. 134)  
“the next one” (Murchison, quoted in “The New Athenians,” p. 96)  
“little ... money” (quoted in Van Buren, p. 360)  
“incurable venture capitalist” (Lincoln2, p. 152)  
“The first ... of all (“The New Athenians,” 1954, p. 90)  
48 companies; 50,000 employees (*Time*, 1954, p. 90)  
more than 100 interests (Lincoln 1, p. 117)  
half-billion dollars in wealth (Burroughs, p. 102; Wolfe, p. 8)

#### Canadian Pipe Dreams

- “Texas of the North” (“Canada The Indispensable Ally,” p. 26)  
Canadian Delhi formation (Van Buren, pp. 232–37)  
Consumers’ Gas interest in natural gas (E. Phillips, p. 3)  
“pipeliner at heart” (Van Buren, p. vii)  
“the biggest ... in the world” (Murchison, quoted in Van Buren, p. 225)  
Acuña (Bothwell and Kilbourn, p. 288; Van Buren, 178)  
“I never ... more” (Howe to Murchison, letter of November 11, 1951)  
Howe meeting; initial reservation (Kilbourn 1970, pp. 26–27; Van Buren, p. 242)

“Where else ... job” (quoted in Bothwell and Kilbourn, p. 284)  
“my airline” (Howe, quoted in Kilbourn 1970, p. xi)  
Laurentian Shield (Kilbourn 1970, pp. 22–24)  
Interprovincial route (Hanson, pp. 158, 242)  
Electricity and Fluids Exportation Act of 1907 (Howe 1955, p. 3)  
Canadian pipeline proposals (Kilbourn, 1970, pp. 16–17, 25, 27–28, 95, 97–98 A. Phillips, 18–19, 81–86)  
“Mr. Pipeliner” (Fish Foundation, p. 2)  
“conservative and widely respected” (Kilbourn 1970, p. 59)  
“Mr. Alberta” (Alan Phillips, p. 19)  
“a pipedream ... pipeline” (Kilbourn 1970, p. 24)  
competing pipeline proposals (Alan Phillips)  
transnational exchange (Doern and Toner, p. 128; Kilbourn 1970, p. 85)  
Ontario support (Bothwell and Kilbourn, pp. 288–89; Kilbourn 1970, pp. 28–30)

### **Getting Political**

Trans-Canada contracts problem (Kilbourn 1970, pp. 55–56, 57, 87–88, 118)  
Western Pipe/Northern Natural contract (Kilbourn 1970, p. 27; Szmrecsanyi, p. 164)  
lower transportation rate (Kilbourn 1970, pp. 27–28)  
“immediately ... fierce competitor” (Kilbourn 1970, p. 26)  
“Canada always” (Howe, quoted in Roberts, p. 201)  
Howe’s national policy (Kilbourn 1970, p. xi ; Van Buren, p. 243)  
Western Pipe relationship with Howe (Bothwell and Kilbourn, pp. 283–86; Kilbourn 1970, p. xii; Van Buren, 243)  
amended Western Pipe proposal—two phases (Kilbourn 1970, p. 37)  
“shotgun marriage” (Kilbourn 1970, pp. ix–xiii, 17; Roberts, pp. 202–03)  
new export policy (Roberts, pp. 208–09)  
Consumers’ Gas/Tennessee contract (Kilbourn 1970, pp. 29, 38, 42)  
Murchison lobbying (Kilbourn 1970, pp. 38–40)  
*Maid of the Mist* legalism (Kilbourn 1970, p. 42; E. Phillips, pp. 3–4)  
Tennessee (Midwestern) exports/Westcoast imports (Kilbourn 1970, pp. 38–39, 41)  
Tennessee’s north-south exchange (Kilbourn 1970, p. 85)  
Symonds-Merriam encounter (Szmrecsanyi, p. 167)  
legal threat by Merriam (Kilbourn 1970, p. 86)  
Midwestern certification (Kilbourn 1970, p. 169)  
“keep our utility ... substitute” (Kilbourn 1970, p. 99)  
“bold coup”/Stone and Webster (Kilbourn 1970, pp. 59–60)

### **Dodging Failure**

general project problems (Bothwell and Kilbourn, pp. 296–97)  
steel shortfalls (Kilbourn 1970, pp. 72, 93)  
“Most people ... reassert itself” (Bothwell and Kilbourn, p. 295)  
“a dead ... all time” (Kilbourn 1970, p. 63)  
government-assistance overture (Roberts, p. 204)  
80 percent guarantee (Hanson, p. 245)  
Trans-Canada as a Crown corporation (Kilbourn 1970, pp. 88–90, 102; Roberts, p. 204)  
wellhead benefits from Crown subsidy (Kilbourn 1970, p. 93)  
Canadian Gulf policy (Kilbourn 1970, pp. 73–74, 77)  
precedent subsidies (Kilbourn: 1970, p. 61)  
credit worthiness and pipe order (Kilbourn 1970, pp. 95–96)  
“the ablest ... business” (Kilbourn 1970, p. 96)

51 percent control (Kilbourn 1970, pp. 95–99; Van Buren, pp. 248–49)  
death of Trans-Canada without Symonds (“The Many Wars ...,” p. 19)  
bad cosmetics (Kilbourn 1970, pp. 93, 98)  
“All-Canadian Line Fades” “Continental Policy Likely for Gas” (Kilbourn 1970, p. 87)  
“conceived ... finance” “feeling ... boundaries” (Murchison, quoted in Van Buren, p. 245)  
“rare honor” (Murchison, quoted in Van Buren, p. 246)  
“I know ... Mexico” (Murchison, quoted in Van Buren, p. 247)  
“was pouring ... costs” (Bothwell and Kilbourn, p. 304)  
8 percent return (Phillips, p. 18)  
\$15 million in prepaids (Roberts, p. 221)  
Northern Ontario Pipe Line Crown Corporation (Kilbourn 1970, pp. 117, 160, 176)  
eastern leg/\$118 million (Kilbourn 1970, pp. 88–89; Roberts, p. 206)  
western leg/FPC holdup (Kilbourn 1970, pp. 99, 118–19; Roberts, 206, 222)  
“I am ... proposal” (quoted in Roberts, p. 226)  
U.S. sales of McMahon proposal (Bothwell and Kilbourn, p. 307)  
Howe’s secret with McMahon proposal (Kilbourn 1970, pp. 114–15)

**Parliament’s Bailout**

83 percent American ownership (Roberts, p. 224)  
nationalism/anti-Americanism (Bothwell and Kilbourn, pp. 306–07; Kilbourn 1970, pp. 63, 98, 137; Roberts, p. 223)  
“probably ... career” (Bothwell and Kilbourn, p. 309)  
“shattered ...quiet” and “the stormiest ... history” (Kilbourn 1970, p. vii)  
“was a day ... had done” (Roberts, p. 235)  
morality (Roberts, p. 199)  
“the dignity... itself” (Roberts, p. 234)  
“grand national steamletting” (Kilbourn 1970, p. 134)  
“bailing out ... country” (Roberts, p. 219)  
“incredible audacity” (Roberts, p. 218)  
wartime authority attempt (Bothwell and Kilbourn, pp. 299–302)  
closure rule (Kilbourn 1965, p. 113; Kilbourn 1970, pp. 121–28)  
Prime Minister Laurent (Kilbourn: 1970, p. 127)  
“a Colombo ... tycoons” (Roberts, p. 219)  
“the old ... Reichstag” (Roberts, p. 228)  
“the rape ... government” (Roberts, p. 228)  
interim financing/repayment (Kilbourn 1970, pp. 151, 153; Leeston and Crichton, p. 358 Roberts, p. 240)  
tax breaks (Kilbourn 1970, pp. 57, 188)

**Collateral Damage**

Canadian Gulf drilling program (Phillips, p. 84)  
problems/costs of delay (Kilbourn 1970, pp. 93, 95, 99–100)  
capped Alberta production (Kilbourn 1970, p. 118; Phillips, p. 18)  
flaring cost of \$50,000 per day (Roberts, p. 218)  
“right hand man” (Phillips, p. 82)  
Fish/Pacific Northwest Pipeline (Kilbourn 1970, 17, pp. 20–21)  
nearly 50 percent cost increase (Kilbourn 1970, pp. 51, 61, 143, 192)  
inflation rates in Canada (Urquhart and Buckley, p. 304)  
\$40–\$50 million cost premium (Kilbourn 1970, p. 84)  
“Anti-Canadian Pipe Lines” (Kilbourn 1970, p. 112)  
“Howe’s folly” (Kilbourn 1970, p. 78)

Canadian Pacific Railway (Kilbourn 1965, pp. 25–26)  
Trans-Canada Air Lines (Roberts, p. 51)  
“enjoyed the battle” “the end ... means” (Murchison, quoted in Van Buren, p. 250)  
“a normal ... doorstep” (Kilbourn 1970, p. 95)  
Acuña (Roberts, p. 233)  
“I intend ... Trans-Canada” (Van Buren, p. 253)  
“wild and violent” (Kilbourn 1970, p. 112)  
Howe/Liberal Party defeat (Van Buren, p. 251)  
“the greatest ... world” (Kilbourn 1970, p. 51)  
health cases from debate; Howe’s death (Roberts, p. 239)  
Crown corporation (Kilbourn 1970, pp. 88–90, 102; Roberts, p. 204)  
economic viability of hobbies (Van Buren, p. 201)  
“received ... efforts” (Kilbourn 1970, p. 83)

### **Epilogue**

profitability (Kilbourn 1970, p. 174)  
National Energy Board (Kilbourn 1970, p. 164)  
Canadian Delhi benefits (Van Buren, p. 245)  
coal interests (Kilbourn 1970, pp. 19, 98)  
FPC export policy (Kilbourn 1970, pp. 33, 57–58, 69–70, 118–19, 145, 158)  
Interprovincial, Trans Mountain pipelines (Aitken, pp. 15–16; Hanson, pp. 156–63)  
“forc[ing] ... axis” (Aitken, p. 21)  
“narrow ... self-determination” “a more rational development” (Canadian-American Committee, p. 4)  
“fresh reserves” (Canadian-American Committee, p. 2)  
“for the sake ... gas transfers” (Canadian-American Committee, p. 8)  
“Minister of Everything” (Kilbourn 1970, p. x)  
“became ... sense” (Kilbourn 1970, p. 24)

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